



THE COMMUNITY OF CLIVE SUSTAINABILITY PLAN 2016

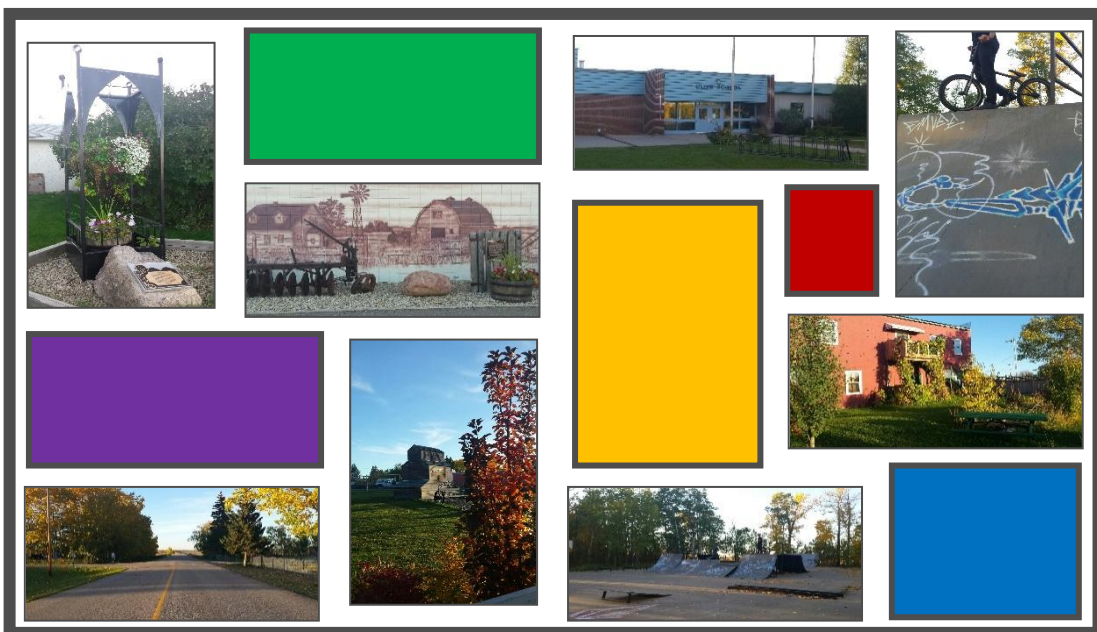


Table of Contents

1	INTRODUCTION.....	3
2	WHAT IS SUSTAINABILITY?	3
3	THE COMMUNITY OF CLIVE	4
4	SUSTAINABILITY GOALS.....	5
5	IMPLEMENTATION	6
5.1	Strategic Directions and Initiatives (Action Plans).....	6
5.2	The Future is a Shared Responsibility	6
6	SOCIAL DEVELOPMENT.....	7
6.1	Objectives	7
6.2	Policies.....	7
7	CULTURE and HERITAGE APPRECIATION.....	9
7.1	Objectives	9
7.2	Policies.....	9
8	ECONOMIC AND COMMUNITY INVESTMENT	10
8.1	Objectives	10
8.2	Policies.....	10
9	ENVIRONMENT STEWARDSHIP	12
9.1	Objectives	12
9.2	Policies.....	12
10	GOVERNANCE.....	14
10.1	Objectives.....	14
10.2	Policies.....	14
11	Strategic Directions and Initiatives (Action Plans).....	17
11.1	: SOCIAL DEVELOPMENT.....	17
11.2	: CULTURE AND HERITAGE APPRECIATION.....	20
11.3	: ECONOMIC AND COMMUNITY INVESTMENT	23
11.4	: ENVIRONMENT STEWARDSHIP	27
11.5	: GOVERNANCE.....	30

1 INTRODUCTION

This Sustainability Plan provides direction for the governance, economic, environmental, cultural and social sustainability of the Village.

The key elements of this Plan include:

- What is Sustainability?
- Sustainability goals, objectives and policies to guide the Village of Clive
- The identification of numerous initiatives and sustainability indicators to achieve the Community's goals

2 WHAT IS SUSTAINABILITY?

There are numerous definitions of sustainability. The traditional definition is utilized in this Plan to provide policies and strategies “that meet society’s present needs without compromising the ability of future generations to meet their own needs.”¹

Sustainability can be accomplished through the process of strengthening community capital through Five (5) Pillars. The pillars of sustainability are valuable when categorizing municipal issues and by recognizing community initiatives in the public participation process. By categorizing an issue within one of the pillars of sustainability, the other pillars can then be used to examine the potential relationships and conflicts forecasting how they may interact when action planning.



¹ United Nations Brundtland Commission, 1987

3 THE COMMUNITY OF CLIVE

Past

Upper levels of governments have been encouraging communities to move towards sustainability in economic, social, environmental, cultural and governance. Municipalities must have the capacity to understand and adopt sustainable planning principles and the ability to implement them. The shift in local planning and decision-making is moving towards a more long-term participatory approach to achieve sustainable communities. Integrated planning supports the Village working more closely and cooperatively with other organizations.

Present

Clive and district residents identified many ways the Village could invest effort and resources to enhance the quality of life for village and rural residents.

The Pillars of Sustainability are:

Social Development and Housing includes education, family and community cohesion;

Culture and Heritage recognizes the value of arts, social diversity, history;

The Economy maximizes the use of existing human and financial resources;

The Environment focuses on minimizing the disruption and consumption of natural resources;

Governance includes the effective representation of municipal governance, strong organizations and participatory planning.

Future

The Village of Clive's Sustainability Plan will assist the community with planning and managing their assets and resources to achieve identifiable outcomes, deliver services and address current and future priorities. This Plan can be used by anyone interested in contributing to the success and sustainability of the community. The This Sustainability Plan articulates the Community of Clive's vision for a successful and sustainable future. When planning processes or decisions are being made in the community, this Plan can be used to assess how well a process or decision fits with this vision and that making is happen will require partnerships, other agencies and governments.

4 SUSTAINABILITY GOALS

Social Responsibility and Well-Being

- A healthy community where all residents have the opportunity to achieve their physical, social, psychological and spiritual potential.

Culture and Heritage Appreciation

- The recognition and inclusion of community member interests, histories and cultures.

Economic and Community Investment

- Sustainable economic development infrastructure and community service investment.

Environment Stewardship

- Responsibility for ecologically sensitive areas and adaptability for climate change through innovative development.

Representative Governance

- Community engagement and ownership through inclusive decision-making.

5 IMPLEMENTATION

Plans are only as good as their implementation. Strategic directions, short and long term initiatives provide guidance and a framework to fulfill the Community of Clive's Sustainability Plan's goals, objectives and policies.

5.1 Community Goals, Objectives and Policies

Community priority goals, objectives and key policies were identified through community input, a review of background documents, best practices and current priorities of the Village. Actions are specific immediate projects, policies or initiatives to move Clive towards its vision. To achieve the goals and objectives of this Plan, the Village will advocate for provincial partnerships and technical assistance to deliver services and programs for sustainable development.

5.2 Strategic Directions and Initiatives (Action Plans)

To achieve the goals and objectives set out in this Sustainability Plan, Strategic Directions and Initiatives have been included to provide a checklist of the key action items that will need to be completed to help the Village achieve the goals outlined in this Plan. Strategic directions may change depending on the current situation in the community and initiatives should be reviewed regularly to monitor progress and to determine if changes are required.

The Sustainable Performance indicators included measure how well the community achieves its goals and Strategic Directions by providing benchmarks. The sustainability indicators should be kept as constant as possible so that trends can monitor progress over time.

5.3 The Future is a Shared Responsibility

A community is successful when all sectors cooperate with their time, effort and resources to enhance the quality of life in the greater community. The Village can lead by example with engaged and informed residents to successfully guide the future, measured by the accomplishments made in striving for residential variety, social and recreational programming, environmental stewardship, economic development and community ownership.

6 SOCIAL DEVELOPMENT

Social Development

6.1 Objectives

- **To support** planning for a safe and healthy community.
- **To ensure** that community amenities and activities are free from physical barriers.
- **To encourage** volunteer involvement in community groups.
- **To encourage** social services and community initiatives that contribute to the quality of life and family wellness in Clive.
- **To diversify** the variety of residential options in the community

6.2 Policies

.1 The Village recognizes that effective social planning is integral to creating a healthy community and shall advocate for the funding of needed social service planning, programing and funding.

.2 The Village will continue to support the important contributions of volunteer organizations that participate in the delivery of social service programs in the community which bring significant value to the community.

.3 The Village shall ensure that social policies and programs contribute positively to the community's social well-being, health, condition and safety in the built environment for all residents irrespective of their physical, economic, social or cultural characteristics.

.4 The Village shall cooperate with government departments, non-profit agencies, or by forming partnerships to address social needs on an on-going basis by identifying and pursuing programming needs for youth, seniors and families through community engagement and input.

.5 The Village shall work with FCSS and the provincial and federal governments in the provision of essential community services for Clive and district residents. The Village



shall work with and advocate, as necessary, to ensure adequate funding and services are available.

- .6 The Village encourages the provision of a variety of housing styles, types of ownership, choice of lot sizes, affordability and the need to promote alternatives along the entire housing continuum/spectrum including mixed use, live/work, rental units and secondary suites.
- .7 The Village shall explore innovative ways or incentives for the provision of attainable and affordable housing. The Village shall work in partnership with community agencies, non-profit organizations, Lacombe County, senior levels of government and the business community.
- .8 The Village shall continue encourage the development of supportive housing including private and public special care homes, child and adult day care which shall be integrated into existing residential areas.
- .9 The Village will ensure that all developments are safe, accessible to all and are conducive to social interaction by providing barrier free access.
- .10 The community shall actively engage youth in stewardship opportunities in the community and identify other methods to include youth-oriented community initiatives.

7 CULTURE and HERITAGE APPRECIATION

7.1 Objectives

- **To encourage** partnerships among community interest groups and businesses to promote the Village's cultural assets
- **To promote** diversified, social and cultural activities and services to meet the needs of the Community.

7.2 Policies

.1 The Village shall ensure that community programs contribute positively to the community's social well-being and safety in the built environment for all residents irrespective of their physical, economic, social or cultural characteristics.

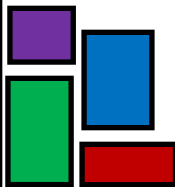
.2 The Village shall strive to enhance the physical, social, and cultural well-being of residents through support for the arts, culture, recreation, library, health and social programs to meet present and future needs.

.3 The Village will cooperate with community stakeholders to identify and continually assess the significance of historic, cultural sites and special areas within Clive. The village will work with Lacombe County to facilitate the development of new or the upgrading of existing community facilities.

.4 Business and industry, the public, private and not-for-profit sectors will be encouraged to form community partnerships for the provision of community, institutional and educational services and facilities.

.5 Recognition of sport, agricultural and industrial heritage, shall be encouraged through signage or place naming of public amenities and spaces throughout Clive to honour significant citizen and corporate contributions.

Culture and Heritage Appreciation



8 ECONOMIC AND COMMUNITY INVESTMENT

8.1 Objectives

- **To cooperate** with senior levels of government, Lacombe County, the Central Alberta Economic Partnership and business organizations to promote Clive.
- **To recognize** that entrepreneurs are integral for the provision of many services within the Community.
- **To support** existing and future residential and recreational development to attract residents, commerce and other opportunities to Clive.

8.2 Policies

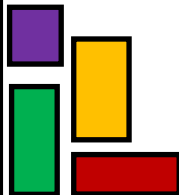
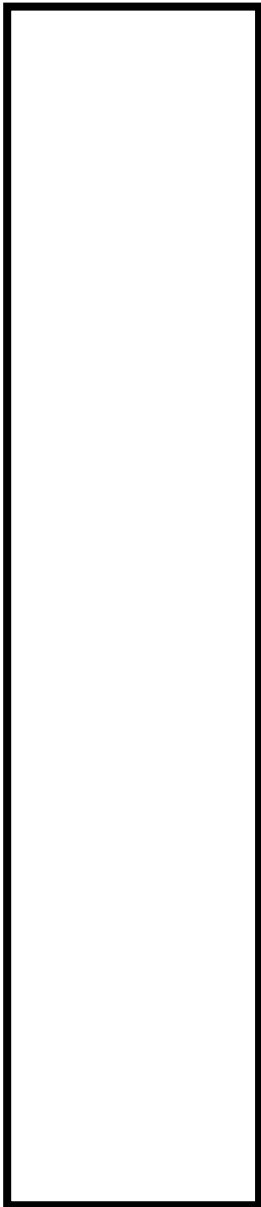
.1 The Village shall continue to promote Clive's retail and service commercial centre. The Village recognizes that there is a need to provide and make available, serviced commercial and industrial properties that are not cost prohibitive for the Village.

.2 The Village will continue to participate with Lacombe County on the development of a future Joint Economic Development Area.

.3 The Village shall promote economic development by encouraging a mix and range of employment opportunities by ensuring the necessary infrastructure is provided to support current and projected needs.

.4 Economic development opportunities that diversify the economic base, provide a range and choice of suitable sites and that support a wide range of economic activities and ancillary uses, shall be encouraged.

.5 A wide variety of lot sizes will be provided to ensure the availability of land for a broad range of commercial and industrial activities and shall be provisioned with adequate infrastructure that can accommodate these developments in a timely, economical and environmentally sustainable manner.



- .6 The Village shall work with the business community, agriculture and industry, non-governmental organizations, community groups, educational and economic development agencies, other municipalities and representatives of other levels of government to:
- a) promote environmentally and economically sustainable developments;
 - b) stimulate population growth to support economic development;
 - c) coordinate local and senior government economic and social development initiatives; and
 - d) initiate inter-municipal, or regional coordination of efficient provisioning of services & infrastructure.

9 ENVIRONMENT STEWARDSHIP

Environment Stewardship

9.1 Objectives

- **To conserve** ecological features and systems within the Village.
- **To ensure** the Village has a sufficient and safe water supply, safe waste and disposal infrastructure.
- **To restrict** development on land that is environmentally sensitive and or subject to development risks.
- **To extend** the responsibility for sound environmental management to property owners and developers.
- **To be proactive** in acknowledging the potential for climate change effects.

9.2 Policies

.1 The Village recognises climate change is a shared responsibility and will work with municipal partners, conservation agencies, residents and businesses to establish strategies to mitigate and adapt to climate change. The Village shall explore green infrastructure options to provide 'natural' infrastructure support.

.2 The Village will identify significant natural features, hazardous lands and other lands and features for conservation. Where feasible, these areas are to be preserved and integrated into the open space system for public use, environmental protection or public safety.

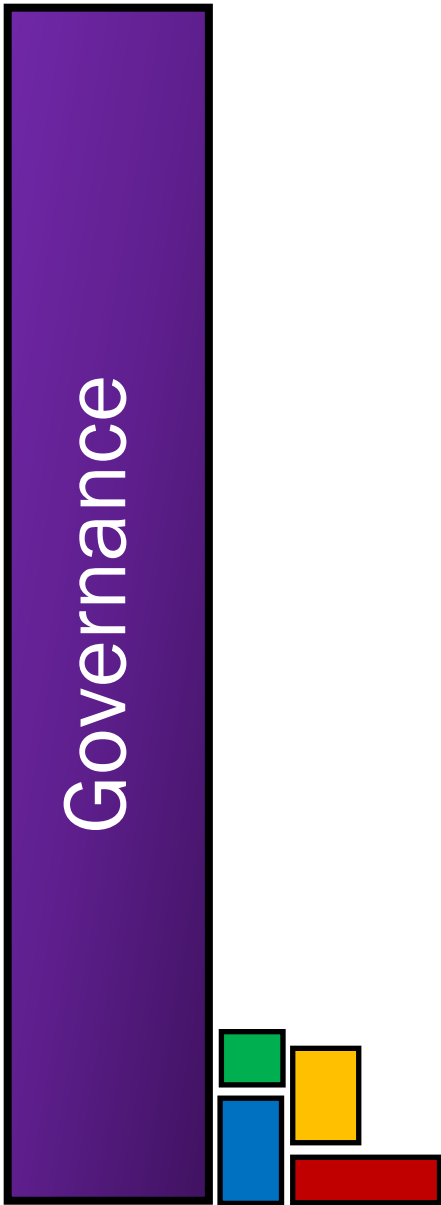
.3 Agricultural holdings within the Village's boundaries shall be encouraged to protect the natural and economic value of their soils by minimizing activities that cause soil degradation or loss. Topsoil should be retained, where possible, to provide a rich basis



for site planting and landscape development.

- .4 Future developments shall integrate into the natural surroundings and shall complement the surrounding community design, landscape and vegetation. Natural areas and sensitive ecological areas shall be identified and protected where human activities may potentially stress the environment.
- .5 Developers may be required to prove the suitability of the land being proposed for development on the basis of environmental studies.
- .6 Municipal and Environmental Reserves may be used for active and passive recreation, the development of continuous pedestrian linkages or for natural drainage courses, storm or run-off water retention or other similar uses.
- .7 The Village shall protect municipal water groundwater resources by minimizing potential negative impacts through sound land use planning practices in source areas in collaboration with Lacombe County.
- .8 New development shall not create drainage impacts beyond the site and shall assess local water drainage patterns, maximize permeable surfaces and avoid developing in low-lying catchment areas and drainage courses.

10 GOVERNANCE



10.1 Objectives

- **To broaden** public participatory processes to connect with the public on community issues.
- **To continuously** improve communication between the Village and the residents and businesses.
- **To invite** involvement in local government to informal leaders in the community.
- **To promote** sustainable decision making to encourage consideration of social needs and interests in all discussions.

10.2 Policies

- .1 Residents shall be given the opportunity to pursue community-building initiatives with appropriate support and encouragement when planning community services, programs, facilities, neighbourhood environments or other matters that affect their quality of life.
- .2 The Village shall explore the programming options available to support and enhance the needs of a growing community and work with the existing active and diverse volunteer-driven service clubs and community organizations.
- .3 The Village will identify community needs and coordinate service programs and delivery by working with government departments, non-profit agencies, or by forming partnerships to address these needs on an on-going basis to identify and pursue the programming needs for youth, seniors and families through community input.

.4 The Village will strive to enhance local communication through an open and inviting process that brings the public together with municipal officials including regular reports to the community allowing for public participation in community issues.

- .5 The Village may establish adhoc advisory committees to solicit input on social, cultural, economic, and environmental issues and to provide a local public process that prioritizes community projects when opportunities for community development arise.
- .6 The Village shall encourage community initiated projects and events that enhance the sense of community through community events, activities, festivals, street parties, fairs and local sporting and cultural events.

STRATEGIC DIRECTIONS

AND

INITIATIVES (ACTION PLANS)

11 Strategic Directions and Initiatives (Action Plans)

11.1: SOCIAL DEVELOPMENT



Goal A healthy community where all residents have the opportunity to achieve their physical, social, psychological and spiritual potential.

Strategic Direction: Community Needs Awareness		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Increase initiatives to solicit public input including social media, Village newsletter, open houses and annual report. ○ Conduct and review a Community Needs Assessment engaging the community in the process to address sustainable programming, diverse services, facilities and open space activities. ○ Update regional inventory of where to find health and social services. ○ Undertake a physical and financial accessibility assessment ○ Engage the community to address sustainable programming, diverse services and facilities. 	<ul style="list-style-type: none"> ○ Work with Alberta Health and FCSS to conduct a community-wide health audit and to assess program delivery. ○ Undertake regular collaboration, promotion and contact with residents to gain input about Village direction, needs, services and programs. i.e. Village forums, surveys, Student led-Web chat page, coffee with council, etc. ○ Collectively review community feedback on an annual basis to investigate which require further evaluation or development. ○ Address diverse and demographic need areas that complement the Community Needs Assessment. 	<ul style="list-style-type: none"> Demographic needs identified Health and social services inventory Increased participation Usage of facilities Quality of community services Number of people using social support programs

Strategic Direction: Community Safety		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Increase the presence of Lacombe County Peace Officers and improved communication with the community on current trends. ○ Invite Peace Officers and RCMP to community events ○ Update the Emergency Management Plan on an annual basis to address local and regional needs. ○ Support RCMP community involvement and “safe community” objectives. ○ Undertake a Community Safety Audit (ie Crime Prevention through Environmental Design CPTED) ○ Support local Fire Service 	<ul style="list-style-type: none"> ○ Communicate with police services and rural crime watch and hold information sessions to explain criminal trends and promote community safety. ○ Work with and support police services initiatives to minimize substance abuse, domestic violence and bullying within the community. ○ Encourage Home Fire Safety and Emergency Preparedness Practices 	<p>Community safety</p> <p>Neighbourhood Watch Program</p> <p>Increased sense of safety felt by the community</p> <p>Equipped Fire Service</p>

Strategic Direction: Affordable Living		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Target areas requiring compliance or enforcement to ensure the community's expected quality of life is maintained. ○ Pursue a Community Standards Bylaw. ○ Conduct a housing needs assessment to determine demand. ○ Encourage and engage citizens, community groups and private partners to provide efficient and economically sound programs and services. ○ Advocate for a system of sweat equity for residents to work towards home ownership?? ○ Provide for alternative housing such as Garden suites regulations in the Land Use Bylaw ○ Provide incentives for live/work space 	<ul style="list-style-type: none"> ○ Utilize land use planning techniques and partnerships with developers to promote housing options for all demographics. ○ Increase the inventory of entry level and family housing ○ Continue partnership with the Lacombe Foundation for affordable housing solutions. ○ Work with developers to meet market trends – transition housing from bedroom community to long-term housing alternatives ○ Recognize the need for facilities such as drop in centres, group homes and other similar housing. 	<ul style="list-style-type: none"> Increased affordable housing Options for Seniors to stay in the community Rental units Entry level housing for families Increased diversity in housing mix Infill development Number of multi-unit houses Increased density of new subdivisions Increased live-work spaces

11.2: CULTURE AND HERITAGE APPRECIATION



The recognition and inclusion of community member interests, histories and cultures.

Strategic Direction: Recreation, Cultural & Arts Development		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Engage citizens in the development of programs and facilities to address the needs of a diverse community. ○ Promote the new outdoor rink for year round activities and programming. ○ Support the school’s role as the primary community asset. ○ Explore the role the library plays as a key Community asset with a broad range of services, activities for all demographic groups as a gathering space for learning. ○ Identify community talent/instructors/expertise. ○ Pursue Cultural and Recreational Grants together with Lacombe County. 	<ul style="list-style-type: none"> ○ Foster, facilitate and develop Active Lifestyle programs, services and facilities supported by the residents and taxpayers. ○ Assess the changing needs of a growing community and expand programming with the cooperation of Lacombe County. 	<ul style="list-style-type: none"> Regional lifestyles Stable regional cultural and recreational funding Number of sites/buildings catalogued Increased participation in recreational activities % of facilities that are accessible Year to year increases in use

Strategic Direction: Cultural Events and Community Heritage

Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Improved community events due to the additional resources made available (human, funding, facilities) in cooperation with Lacombe County. ○ Facilitate and strengthen targeted projects and events, current and future that celebrate Clive's energy, enthusiasm and community culture. ○ Form closer ties with nearby municipalities, Lacombe County and regional organizations to promote Village events, facilities and services. ○ Recognize, celebrate and invite youth to be active in Village events, celebrations, festivities, etc. as organizers and participants ○ Increase awareness of heritage buildings in a project with the school ○ Celebrate Agricultural heritage ○ Recognize and document traditional knowledge ○ Promote the storage of and access to cultural collections/property ○ Utilize the Assets in the Lacombe County Regional Open Space Master Plan 	<ul style="list-style-type: none"> ○ Encourage and support the Library to encourage arts and culture services for the development of the social fabric. ○ Recognize Heritage is provide assistance with the advancement of projects and initiatives ○ Encourage all residents and citizens to share historical experiences. ○ Continue fostering a community of good neighbours, diversity in cultural and arts backgrounds and sharing of cultural experiences. ○ Pursue a Regional Cultural Plan with Lacombe County and other municipalities 	<p>Increased number of events</p> <p>Cultural Event Inventory</p> <p>Increased participation in events by local and regional residents</p> <p>Increased number of volunteers</p> <p>Heritage buildings identified</p> <p>Attendance at community events</p> <p>Number of visitors to community culture and heritage events</p>

Strategic Direction: Active and Supportive Community		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Website will be improved and more user friendly. ○ Bi-monthly website and paper based public surveys will continue to be utilized to garner feedback. ○ Promote citizens to participate to create various networking activities. ○ Support unique groups of various interests. ○ Active senior demographic with expanded leisure programming and activities. ○ Try to get more people involved and grow the volunteer base through recognition of efforts. ○ Encourage citizens who wish to develop community and recreational opportunities. ○ Target activities for the engagement of youth. Create a positive graffiti wall and community art projects. ○ Solicit program priorities for youth seniors and families. ○ Encourage naturalist pursuits such as outdoor gardening and community tree planting initiative. 	<ul style="list-style-type: none"> ○ Continue to develop activities designed around a “family-oriented” community with spontaneous or drop-in type of uses. ○ Create a Regional Social Plan in cooperation with Lacombe County and other regional organizations 	<p>Increased programming</p> <p>Regional calendar/guide of events and activities</p> <p>Social, religious, cultural and ethnic diversity (Census Canada data)</p> <p>Number of newcomers</p> <p>Economically affordable programs and activities</p>

11.3 : ECONOMIC AND COMMUNITY INVESTMENT



Sustainable economic development infrastructure and community service investment.

Strategic Direction: Community Growth		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Raise the awareness of the business community about product and service needs of the community through active communication and partnerships with local and regional organizations. ○ Undertake a Business Retention and Expansion survey ○ Enhance communication amongst the commercial and industrial businesses. ○ Increase of Home Based business/Occupations viewed as an incubators to future storefront businesses. ○ Take steps to implement a Joint Economic Area with Lacombe County. 	<ul style="list-style-type: none"> ○ Shift the equalized assessment base from residential to more non-residential. ○ Pursue business collaboration, cooperation and development of partnerships with the private sector and community agencies. ○ Work with proponents and developers to reduce bureaucratic barriers at all government levels. 	<ul style="list-style-type: none"> Economic diversity Broadened Tax Base A variety available of commercial and Industrial lots Number of youth employed Percentage of population in poverty Median Income Unemployment Rate

Strategic Direction: Village Marketing		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Strengthened involvement and participation with Lacombe Regional Tourism, Travel Alberta, Central Alberta Economic Partnership (CAEP) and associated government agencies. ○ Advocate for signage on Highway 12 (ie Community Billboard) as a source of civic pride and Village recognition ○ Provide Architectural design incentives for Main Street (50th) 	<ul style="list-style-type: none"> ○ Inventory, assess and evaluate the various marketing channels currently conducted within and outside the community. ○ Commit to joint marketing and promotion with other stakeholders (e.g. realtors, developers, business, regional tourism.) to leverage rural, regional and Village assets and special events. ○ Support and market home based businesses as a significant service sector in the community. 	<p>Increased signage and improvements</p> <p>Wider range of businesses</p> <p>Vacant lots are developed</p> <p>Number of vehicle visits</p> <p>Building and lot upkeep and maintenance</p> <p>Number of facades enhanced</p> <p>Increased Tourist visits</p>

Strategic Direction: Land Use Planning

Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Ensure adequate supply of developable land and promote the infill of available lands to maximize utilization of infrastructure and services. ○ Up to Date Planning Documents: LUB and MDP Review 2016. ○ Ensure the Municipal Development Plan policies and Land Use Bylaw procedures and regulations are clear and easy to follow. ○ Determine where live/work uses can best be accommodated in the Village ○ Review the various Village processes and procedures that business encounters with the view to minimize the various steps and time frames to gain Village approvals or services. ○ Plan infrastructure for expanding commercial and industrial development in the Joint Economic Area 	<ul style="list-style-type: none"> ○ Implement Sustainable Planning Practices ○ Continually monitor the community needs and develop action steps and cost/benefit assessments to adjust current or future municipal programs to address the changes in market conditions. ○ Encourage the business community to foster youth initiatives to increase retention and attraction of youth in the community. 	<ul style="list-style-type: none"> Inventory of Planning documents Review Bylaws annually Ensure maps are up to date Supplementary Planning documents or development guidelines Percentage of new lots Percentage change in the size of the developed area relative to base year Number of redevelopments

Strategic Direction: Business Enterprise Promotion		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Encourage Home Occupation development to move to commercial buildings and areas. ○ Celebrate the small hits versus the home run. ○ Invest and/or partner to initially stimulate some development and attract future development. ○ Encourage the business community to foster youth initiatives to increase the retention and attraction of youth in the community. ○ Encourage home occupations and cottage industries ○ Create an Economic Board of Trade 	<ul style="list-style-type: none"> ○ Maximize the provision of high speed technology options. ○ Capitalize upon Central Alberta Economic Partnership (CAEP) and evaluate other regional initiatives to identify and maximize potential for the Village. ○ Define what a sustainability business means to the Village and create a local inventory to promote and showcase best practices. ○ Create incentive programs, financial or otherwise, for businesses that implement sustainable practices or products. ○ Promote creativity - to influence product innovation and design improvements 	<ul style="list-style-type: none"> More entrepreneurs in the Village High-speed broad band wire-less Timely process to get business development approvals. Joint advertising and marketing Number of Business starts Net migration of youth Home Occupation starts Home Occupations that move to commercial properties

11.4: ENVIRONMENT STEWARDSHIP



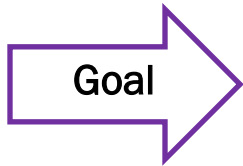
Responsibility for ecologically sensitive area and adaptability for climate change through innovative development.

Strategic Direction: Village Infrastructure		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Build and support the maintenance of sustainable municipal infrastructure; i.e. emergency services, water, sewer, roads, recreation, leisure, cultural facilities, open space, trails, etc. ○ Determine which Village owned land may be required for Village projects over a 30-year horizon. ○ Maintain or enhance the Village facilities, appearance and cleanliness to reflect a modern and attractive community. ○ Public/Private transportation options for Seniors and other community members through a Village hosted webpage. ○ Set energy goals and undertake energy audits on community facilities. ○ Increase the permeability of surfaces such as roads, sidewalks and parking lots. 	<ul style="list-style-type: none"> ○ Master planning in all areas of infrastructure is completed with information utilized for long-term planning and budgeting. ○ Ensure land development and servicing agreement conditions are achieved. ○ Ensure local regulations encourage or allow for the use of green technology in building design ○ Remain current with provincial standards. ○ Recognize good practices when it comes to waste diversion efforts. ○ Naturalize storm water management systems. 	<p>Operations and operating procedures established which have improved effectiveness and efficiencies.</p> <p>Decreased energy consumption and increased efficiency</p> <p>Renewable energy</p> <p>Community accessibility</p> <p>Ensure service levels are responsive to citizens and businesses</p>

Strategic Direction: Environmental Awareness and Practices		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Commit to environmental stewardship as a quality of life. ○ Stay current with regional and provincial long-term growth alternatives and trends. ○ Reduce the use of road salt. ○ Prepare the Village's ability to respond to possible extreme weather events and emergency situations. ○ Increase the availability of recycling and compost disposal options at public facilities and community events. ○ Encourage or incentivize organic waste composting containers. ○ Identify former and possible brownfield sites. ○ Promote the re-use of recycling of reusable, salvageable goods and materials. 	<ul style="list-style-type: none"> ○ Increase the Village's adaptability to Climate change conditions through preparedness measures. ○ Create an Environmental Committee ○ As a municipality, lead by "Green" example to achieve environmental sustainability, and apply least-cost management and operating practices. ○ Encourage citizens to recognize their responsibility for their own actions and impacts on the environment through education, best practices, Cleanup Clive Days, etc. ○ Continue to engage in regional groups and partnerships that enhance the environment in the region. ○ Collaborate with Lacombe Regional Solid Waste Services Commission for the collection of hazardous waste and special waste from households, ie establish a municipal drop-off for metals. 	<ul style="list-style-type: none"> Number of homes with green technology Reduction in energy and water consumption Improved carbon footprint Improved stormwater capture Decrease demand on the Village lagoon Increased recycling Re-use of building materials Reduction in material waste Increased community awareness

Strategic Direction: Natural Systems		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Conserve manage and enhance natural areas. ○ Link trails through parks, green spaces for multi-modal users. ○ Design public green spaces to maximize the functions of natural systems. ○ Provide rain barrels for public buildings. ○ Make native tree lists available to the public. ○ Provide incentives for households to install low flow water fixtures. ○ Increase local and regional trail connectivity together with Lacombe County. 	<ul style="list-style-type: none"> ○ Urban Agricultural Action Plan ○ Local Food movement or Food Bank ○ Document the various species and natural systems found throughout the Village. ○ Promote tree conservation and tree planting or a community orchard. ○ Participate in regional discussions on comprehensive “Green” planning addressing community development, service delivery to reduce the local carbon footprint. 	<ul style="list-style-type: none"> Village Food Production Ecological diversity Protection of hazard lands Number of trees planted community ownership of natural areas Improved aesthetics Increase in active recreation Increased Community involvement

11.5: GOVERNANCE



Community engagement and ownership through inclusive decision-making.

Strategic Direction: Communications-Public Transparency		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Council and Committee agenda and minutes are posted in a timely manner. ○ Monthly newsletter to ensure accurate and timely reporting of Village activities. ○ Social Media alerts on Facebook, Twitter etc. ○ Develop various methods of engaging and keeping the community informed of pertinent issues and/or services with the community. 	<ul style="list-style-type: none"> ○ Implement a Formal Communications Plan. ○ Continue with public engagement and participation through open houses, surveys, public feedback, web page, suggestions box, etc. ○ Citizen Consultation and Feedback on Municipal Services and Programs. 	<p>Increased accountability</p> <p>Increased Communications</p> <p>Improved connectivity</p> <p>Increased attendance at Public meeting and Open Houses</p> <p>Council utilize best management practices</p>

Strategic Direction: Community Engagement and Ownership		
Short Term Initiatives	Long Term Initiatives	Sustainability Indicator
<ul style="list-style-type: none"> ○ Provide diversity in programming for different groups. ○ Try to identify the strengths of seniors and youth in growing the volunteer base. ○ Encourage citizens to identify community and recreational opportunities. ○ Encourage Civic engagement and stronger community involvement in decision-making. ○ Empower youth and newcomers as representatives on new and working committees. ○ Utilize social media as a means of community engagement and explore alternative methods. ○ Build relationships and explore sharing programming with the Faith Community. 	<ul style="list-style-type: none"> ○ Advocacy required with all levels of governments to fund current gaps in support services and FCSS ○ Civic Pride promotion ○ Develop Assets in Youth ○ Raise awareness of the business community about products and service needs of the community ○ Create adhoc or standing committees to address community development needs. (Civic Pride Committee) ○ Participate in regional meetings to discuss long-term Regional Community Development 	<ul style="list-style-type: none"> Civic Pride Volunteerism Youth leaders and mentorship Increased voter turnout Number of new committees/engaged citizens Community cohesion and spirit